

## Summary of Combined Statement of Expenditures Fiscal Year 2027

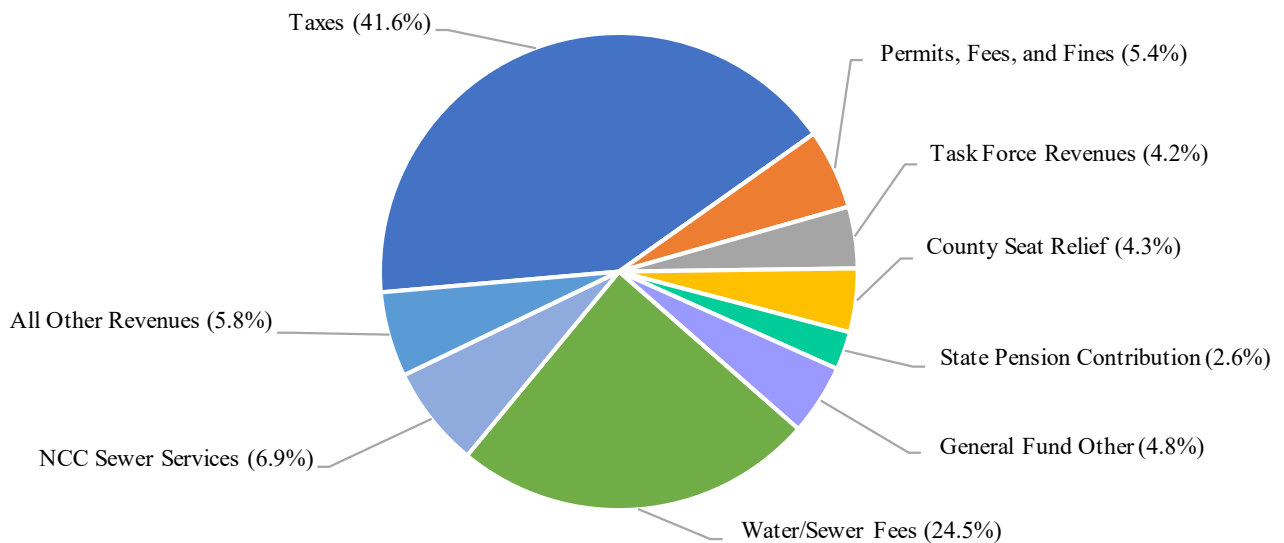
| Expenditures                  | Actual<br>FY 2024    | Actual<br>FY 2025    | Budget<br>FY 2026    | Proposed<br>FY 2027  | Dollar<br>Change<br>FY'27-'26 | Percent<br>Change<br>FY'27-'26 |
|-------------------------------|----------------------|----------------------|----------------------|----------------------|-------------------------------|--------------------------------|
| <b>General Fund</b>           |                      |                      |                      |                      |                               |                                |
| Personal Services             | \$116,662,885        | \$126,568,793        | \$130,935,064        | \$139,539,441        | \$8,604,377                   | 6.6%                           |
| Materials, Supplies, & Equip. | 52,951,926           | 54,948,950           | 55,916,914           | 57,897,731           | 1,980,817                     | 3.5%                           |
| Debt Service                  | 13,808,049           | 13,804,066           | 13,945,524           | 14,176,164           | 230,640                       | 1.7%                           |
| Other                         | 278,719              | 281,513              | 989,801              | 1,002,841            | 13,040                        | 1.3%                           |
| <b>General Fund Total</b>     | <b>\$183,701,579</b> | <b>\$195,603,322</b> | <b>\$201,787,303</b> | <b>\$212,616,177</b> | <b>\$10,828,874</b>           | <b>5.4%</b>                    |
| <b>Water/Sewer Fund</b>       |                      |                      |                      |                      |                               |                                |
| Personal Services             | \$12,254,510         | \$12,803,210         | \$14,345,106         | \$14,977,776         | \$632,670                     | 4.4%                           |
| Materials, Supplies, & Equip. | 59,453,049           | 61,900,811           | 65,532,452           | 68,125,269           | 2,592,817                     | 4.0%                           |
| Debt Service                  | 5,437,407            | 4,496,959            | 4,108,318            | 5,078,823            | 970,505                       | 23.6%                          |
| Other                         | 11,204,573           | 12,112,801           | 11,204,573           | 12,112,801           | 908,228                       | 8.1%                           |
| <b>Water/Sewer Fund Total</b> | <b>\$88,349,539</b>  | <b>\$91,313,781</b>  | <b>\$95,190,449</b>  | <b>\$100,294,669</b> | <b>\$5,104,220</b>            | <b>5.4%</b>                    |
| <b>Special Funds</b>          |                      |                      |                      |                      |                               |                                |
| Personal Services             | \$4,028,532          | \$4,775,262          | \$4,339,612          | \$5,361,813          | \$1,022,201                   | 23.6%                          |
| Materials, Supplies, & Equip. | 5,391,609            | 4,268,046            | 3,581,774            | 3,546,346            | (35,428)                      | -1.0%                          |
| Debt Service                  | 22,771               | 22,805               | 22,631               | 46,905               | 24,274                        | 107.3%                         |
| Other                         | 7,479,487            | 7,729,487            | 8,276,597            | 8,526,597            | 250,000                       | 3.0%                           |
| <b>Special Funds Total</b>    | <b>\$16,922,399</b>  | <b>\$16,795,600</b>  | <b>\$16,220,614</b>  | <b>\$17,481,661</b>  | <b>\$1,261,047</b>            | <b>7.8%</b>                    |
| <b>Total Expenditures</b>     |                      |                      |                      |                      |                               |                                |
| <b>All Funds Total</b>        | <b>\$288,973,517</b> | <b>\$303,712,703</b> | <b>\$313,198,366</b> | <b>\$330,392,507</b> | <b>\$17,194,141</b>           | <b>5.5%</b>                    |
| <b>Income / (Loss)</b>        |                      |                      |                      |                      |                               |                                |
| General Fund                  | \$20,292,332         | \$7,823,690          | \$2,700,073          | \$0                  | (\$2,700,073)                 | -100.0%                        |
| Water/Sewer Fund              | 926,949              | 12,194,914           | 4,835,704            | 5,434,561            | 598,857                       | 12.4%                          |
| Special Funds                 | (36,749)             | (53,360)             | (257,547)            | (256,871)            | 676                           | N/A                            |
| <b>Total Income / (Loss)</b>  | <b>\$21,182,532</b>  | <b>\$19,965,244</b>  | <b>\$7,278,230</b>   | <b>\$5,177,690</b>   | <b>(\$2,100,540)</b>          | <b>-28.9%</b>                  |

## Summary of All Funds Combined Fiscal Year 2027

| All Funds Revenues         | Actual<br>FY 2024    | Actual<br>FY 2025    | Budget<br>FY 2026    | Proposed<br>FY 2027  | Dollar<br>Change<br>FY'27-'26 | Percent<br>Change<br>FY'27-'26 |
|----------------------------|----------------------|----------------------|----------------------|----------------------|-------------------------------|--------------------------------|
| Taxes                      | \$135,913,983        | \$134,010,871        | \$138,816,475        | \$139,540,423        | \$723,948                     | 0.5%                           |
| Permits, Fees, and Fines   | 15,631,710           | 14,101,761           | 17,237,441           | 18,196,270           | 958,829                       | 5.6%                           |
| Task Force Revenues        | 11,929,072           | 13,368,838           | 12,408,649           | 14,012,079           | 1,603,430                     | 12.9%                          |
| County Seat Relief         | 12,662,664           | 13,558,855           | 12,943,173           | 14,483,583           | 1,540,410                     | 11.9%                          |
| State Pension Contribution | 7,609,202            | 8,605,223            | 7,220,492            | 8,605,223            | 1,384,731                     | 19.2%                          |
| General Fund Other         | 20,247,280           | 19,781,464           | 15,861,146           | 16,126,393           | 265,247                       | 1.7%                           |
| Water/Sewer Fees           | 69,970,795           | 79,393,000           | 76,662,153           | 82,199,230           | 5,537,077                     | 7.2%                           |
| NCC Sewer Services         | 18,841,058           | 23,645,843           | 22,911,000           | 23,063,000           | 152,000                       | 0.7%                           |
| Water/Sewer Other          | 464,635              | 469,852              | 453,000              | 467,000              | 14,000                        | 3.1%                           |
| CARES / ARPA               | 0                    | 0                    | 0                    | 0                    | 0                             | 0.0%                           |
| Special Funds Grants       | 10,078,335           | 9,455,252            | 8,248,686            | 9,099,951            | 851,265                       | 10.3%                          |
| Special Funds Other        | 6,807,315            | 7,286,988            | 7,714,381            | 8,124,839            | 410,458                       | 5.3%                           |
| <b>Total Revenues</b>      | <b>\$310,156,049</b> | <b>\$323,677,947</b> | <b>\$320,476,596</b> | <b>\$335,570,197</b> | <b>\$15,093,601</b>           | <b>4.7%</b>                    |

Taxes includes Wage Tax, Property Tax, and Other Taxes. General Fund Other includes Interest, Other Revenues, Port Debt Reimbursement, Transfer In/Out, and Use of Fund Balance. Water/Sewer Fees includes Water/Sewer User Fees and Stormwater Billings. Water/Sewer Other includes Rentals/Misc. and Solar Panels.

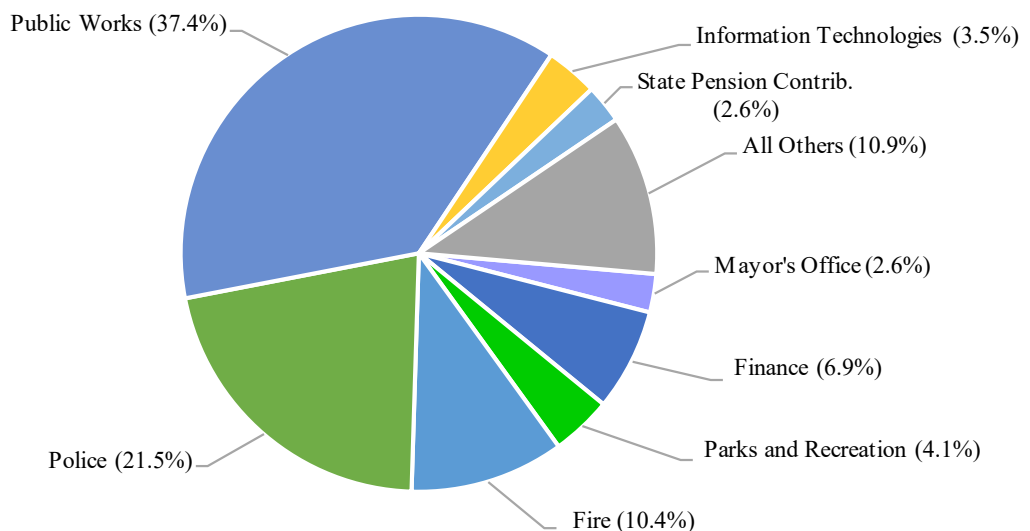
### All Funds Revenues Fiscal Year 2027



## Summary of All Funds Combined Fiscal Year 2027

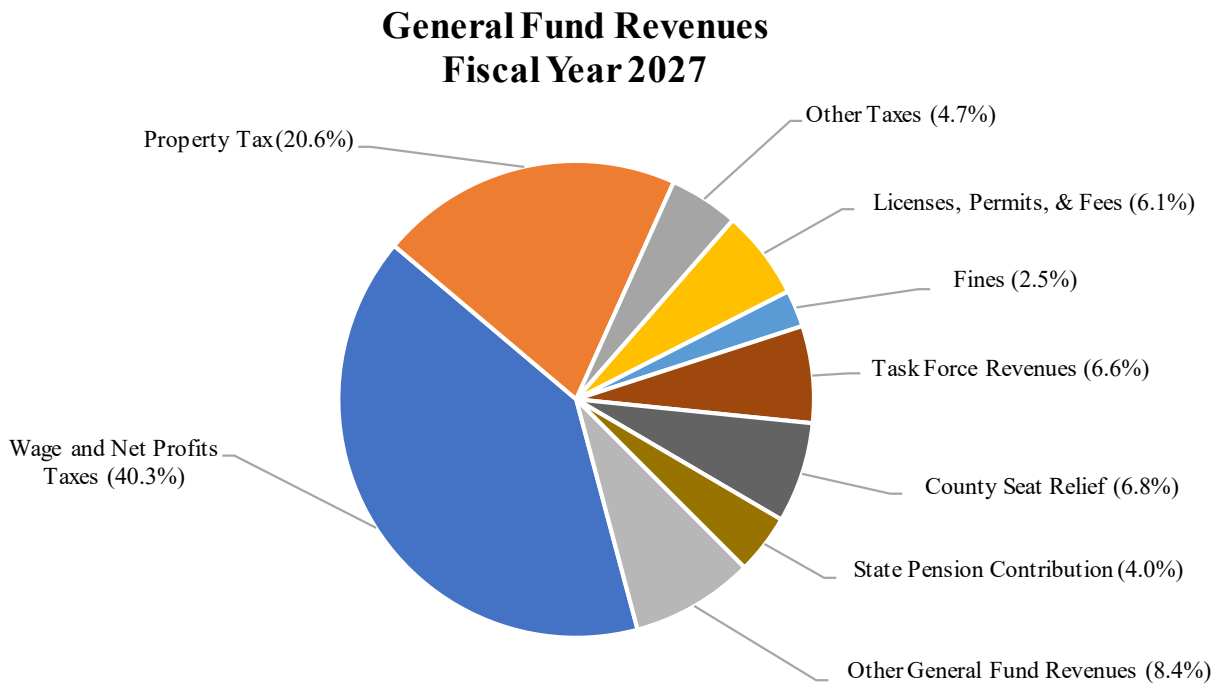
| All Funds Expenditures    | Actual FY 2024       | Actual FY 2025       | Budget FY 2026       | Proposed FY 2027     | Dollar Change FY'27-'26 | Percent Change FY'27-'26 |
|---------------------------|----------------------|----------------------|----------------------|----------------------|-------------------------|--------------------------|
| Mayor's Office            | \$7,828,798          | \$8,367,522          | \$7,881,774          | \$8,576,151          | \$694,377               | 8.8%                     |
| City Council              | 3,318,664            | 3,821,111            | 4,296,961            | 4,373,693            | 76,732                  | 1.8%                     |
| Treasurer                 | 6,298,489            | 6,792,984            | 7,340,264            | 7,998,485            | 658,221                 | 9.0%                     |
| Land Use and Planning     | 4,154,095            | 4,509,688            | 4,840,840            | 4,788,144            | (52,696)                | -1.1%                    |
| Audit                     | 1,046,978            | 1,059,840            | 1,345,809            | 1,395,046            | 49,237                  | 3.7%                     |
| Law                       | 2,836,167            | 2,700,595            | 2,916,199            | 3,070,485            | 154,286                 | 5.3%                     |
| Finance                   | 17,137,250           | 17,875,913           | 20,661,130           | 22,867,370           | 2,206,240               | 10.7%                    |
| Human Resources           | 2,416,393            | 2,290,021            | 2,721,423            | 2,829,294            | 107,871                 | 4.0%                     |
| Licenses and Inspections  | 3,411,278            | 3,604,197            | 3,784,473            | 4,026,774            | 242,301                 | 6.4%                     |
| Parks and Recreation      | 12,205,078           | 13,149,350           | 13,946,970           | 13,662,273           | (284,697)               | -2.0%                    |
| Fire                      | 27,627,006           | 28,381,639           | 31,313,189           | 34,523,808           | 3,210,619               | 10.3%                    |
| Police                    | 65,016,258           | 71,512,622           | 67,892,851           | 70,986,623           | 3,093,772               | 4.6%                     |
| Public Works              | 112,782,210          | 114,664,296          | 117,944,459          | 123,563,567          | 5,619,108               | 4.8%                     |
| Real Estate and Housing   | 5,612,953            | 5,726,887            | 6,599,577            | 6,728,121            | 128,544                 | 1.9%                     |
| Commerce (Port Debt)      | 222,717              | 222,776              | 217,056              | 54,167               | (162,889)               | -75.0%                   |
| Information Technologies  | 9,449,981            | 10,428,039           | 11,602,899           | 11,671,283           | 68,384                  | 0.6%                     |
| State Pension Contrib.    | 7,609,202            | 8,605,223            | 7,220,492            | 8,605,223            | 1,384,731               | 19.2%                    |
| Contingent Reserves       | 0                    | 0                    | 672,000              | 672,000              | 0                       | 0.0%                     |
| <b>Total Expenditures</b> | <b>\$288,973,517</b> | <b>\$303,712,703</b> | <b>\$313,198,366</b> | <b>\$330,392,507</b> | <b>\$17,194,141</b>     | <b>5.5%</b>              |

### All Funds Expenditures Fiscal Year 2027



## Summary of General Fund Fiscal Year 2027

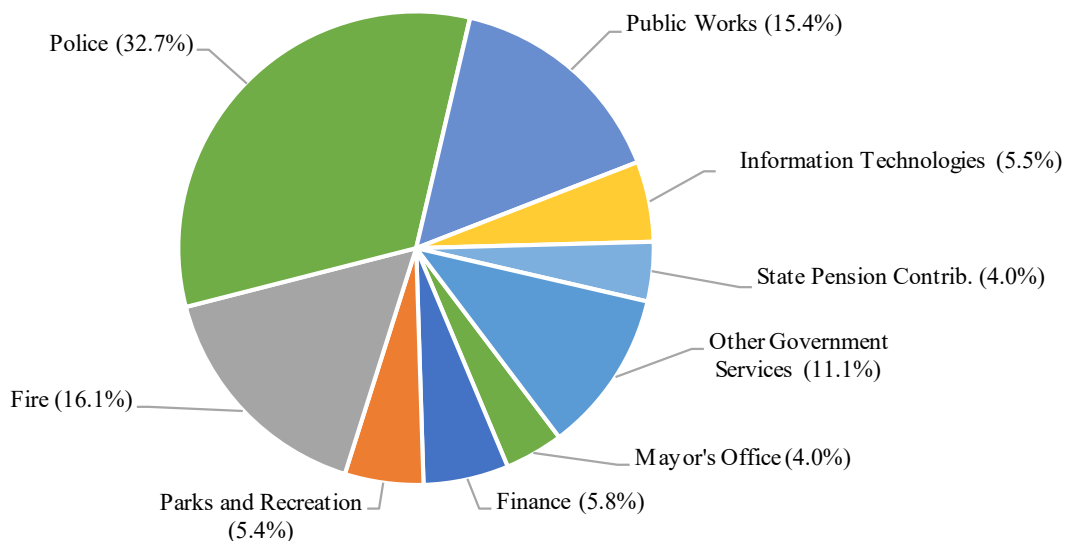
| General Fund Revenues      | Actual FY 2024       | Actual FY 2025       | Budget FY 2026       | Proposed FY 2027     | Dollar Change FY'27-'26 | Percent Change FY'27-'26 |
|----------------------------|----------------------|----------------------|----------------------|----------------------|-------------------------|--------------------------|
| Wage and Net Profits Taxes | \$81,030,509         | \$77,568,519         | \$84,000,012         | \$85,700,278         | \$1,700,266             | 2.0%                     |
| Property Tax               | 45,653,504           | 45,521,404           | 45,373,913           | 43,788,030           | (1,585,883)             | -3.5%                    |
| Other Taxes                | 9,229,970            | 10,920,948           | 9,442,550            | 10,052,115           | 609,565                 | 6.5%                     |
| Licenses, Permits, & Fees  | 7,692,115            | 9,514,627            | 9,891,119            | 12,875,635           | 2,984,516               | 30.2%                    |
| Fines                      | 7,939,595            | 4,587,134            | 7,346,322            | 5,320,635            | (2,025,687)             | -27.6%                   |
| Interest                   | 9,918,184            | 7,801,443            | 5,206,000            | 4,976,736            | (229,264)               | -4.4%                    |
| Other Revenues             | 10,054,096           | 11,705,021           | 10,380,146           | 10,874,657           | 494,511                 | 4.8%                     |
| Task Force Revenues        | 11,929,072           | 13,368,838           | 12,408,649           | 14,012,079           | 1,603,430               | 12.9%                    |
| County Seat Relief         | 12,662,664           | 13,558,855           | 12,943,173           | 14,483,583           | 1,540,410               | 11.9%                    |
| State Pension Contribution | 7,609,202            | 8,605,223            | 7,220,492            | 8,605,223            | 1,384,731               | 19.2%                    |
| Port Debt Reimbursement    | 0                    | 0                    | 0                    | 0                    | 0                       | 0.0%                     |
| CARES / ARPA               | 0                    | 0                    | 0                    | 0                    | 0                       | 0.0%                     |
| Transfers In/(Out)         | 275,000              | 275,000              | 275,000              | 275,000              | 0                       | 0.0%                     |
| Use of Fund Balance        | 0                    | 0                    | 0                    | 1,652,206            | 1,652,206               | N/A                      |
| <b>Total Revenues</b>      | <b>\$203,993,911</b> | <b>\$203,427,012</b> | <b>\$204,487,376</b> | <b>\$212,616,177</b> | <b>\$8,128,801</b>      | <b>4.0%</b>              |



## Summary of General Fund Fiscal Year 2027

| General Fund Expenditures | Actual FY 2024       | Actual FY 2025       | Budget FY 2026       | Proposed FY 2027     | Dollar Change FY'27-'26 | Percent Change FY'27-'26 |
|---------------------------|----------------------|----------------------|----------------------|----------------------|-------------------------|--------------------------|
| Mayor's Office            | \$7,634,001          | \$8,154,036          | \$7,732,475          | \$8,487,826          | \$755,351               | 9.8%                     |
| City Council              | 2,454,529            | 2,881,956            | 3,259,901            | 3,295,842            | 35,941                  | 1.1%                     |
| Treasurer                 | 435,036              | 508,267              | 523,688              | 812,918              | 289,230                 | 55.2%                    |
| Land Use and Planning     | 4,056,003            | 4,411,596            | 4,840,840            | 4,788,144            | (52,696)                | -1.1%                    |
| Audit                     | 962,670              | 974,791              | 1,206,579            | 1,255,604            | 49,025                  | 4.1%                     |
| Law                       | 2,836,167            | 2,700,595            | 2,916,199            | 3,070,485            | 154,286                 | 5.3%                     |
| Finance                   | 9,987,864            | 10,316,559           | 11,265,852           | 12,285,606           | 1,019,754               | 9.1%                     |
| Human Resources           | 2,416,393            | 2,290,021            | 2,721,423            | 2,829,294            | 107,871                 | 4.0%                     |
| Licenses and Inspections  | 3,411,278            | 3,604,197            | 3,784,473            | 4,026,774            | 242,301                 | 6.4%                     |
| Parks and Recreation      | 10,186,806           | 11,131,078           | 11,670,617           | 11,385,920           | (284,697)               | -2.4%                    |
| Fire                      | 27,188,758           | 28,381,639           | 31,115,189           | 34,325,808           | 3,210,619               | 10.3%                    |
| Police                    | 62,538,977           | 68,588,512           | 67,240,945           | 69,424,876           | 2,183,931               | 3.2%                     |
| Public Works              | 29,925,681           | 29,842,841           | 31,118,364           | 32,832,302           | 1,713,938               | 5.5%                     |
| Real Estate and Housing   | 2,385,516            | 2,561,196            | 2,678,311            | 2,792,105            | 113,794                 | 4.2%                     |
| Commerce (Port Debt)      | 222,717              | 222,776              | 217,056              | 54,167               | (162,889)               | -75.0%                   |
| Information Technologies  | 9,449,981            | 10,428,039           | 11,602,899           | 11,671,283           | 68,384                  | 0.6%                     |
| State Pension Contrib.    | 7,609,202            | 8,605,223            | 7,220,492            | 8,605,223            | 1,384,731               | 19.2%                    |
| Contingent Reserves       | 0                    | 0                    | 672,000              | 672,000              | 0                       | 0.0%                     |
| <b>Total Expenditures</b> | <b>\$183,701,579</b> | <b>\$195,603,322</b> | <b>\$201,787,303</b> | <b>\$212,616,177</b> | <b>\$10,828,874</b>     | <b>5.4%</b>              |

## General Fund Expenditures Fiscal Year 2027

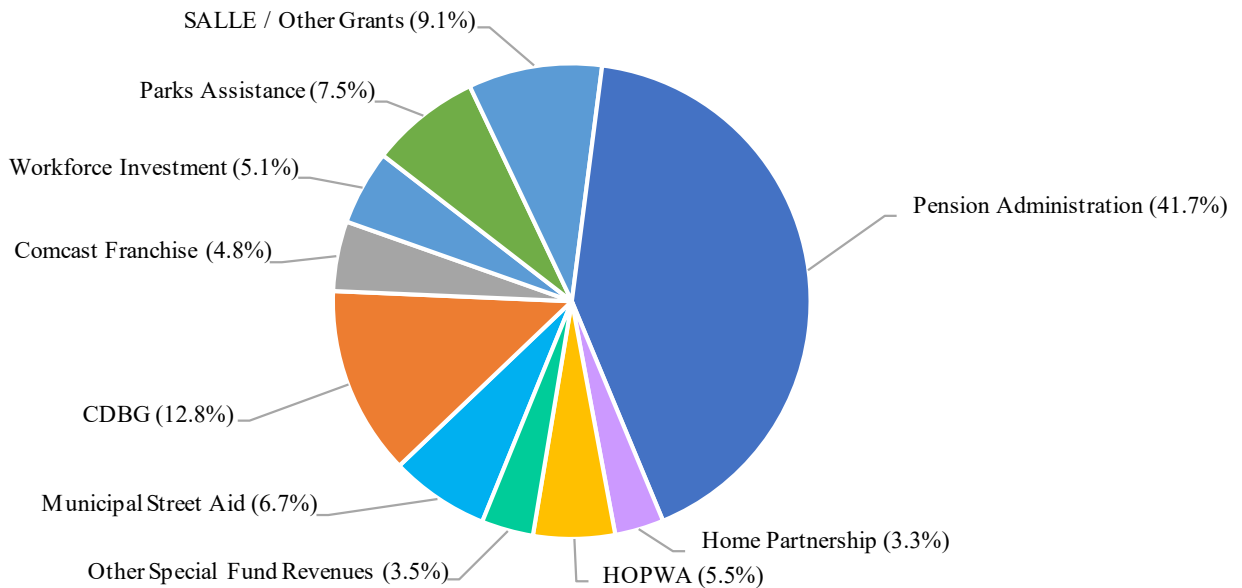


## Summary of Special Funds Fiscal Year 2027

| Special Funds Revenues | Actual FY 2024      | Actual FY 2025      | Budget FY 2026      | Proposed FY 2027    | Dollar Change FY'27-'26 | Percent Change FY'27-'26 |
|------------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|--------------------------|
| Municipal Street Aid   | \$1,740,684         | \$1,152,077         | \$1,170,154         | \$1,157,802         | (\$12,352)              | -1.1%                    |
| CDBG                   | 1,888,414           | 1,827,766           | 2,200,282           | 2,211,927           | 11,645                  | 0.5%                     |
| Comcast Franchise      | 827,386             | 885,795             | 779,513             | 820,980             | 41,467                  | 5.3%                     |
| Emergency Shelter      | 63,286              | 60,733              | 197,226             | 198,976             | 1,750                   | 0.9%                     |
| Workforce Investment   | 570,702             | 570,702             | 874,583             | 874,583             | 0                       | 0.0%                     |
| Parks Assistance       | 1,331,094           | 1,331,094           | 1,283,478           | 1,283,478           | 0                       | 0.0%                     |
| Parks Trust Fund       | 116,476             | 116,476             | 118,292             | 118,292             | 0                       | 0.0%                     |
| SALLE / Other Grants   | 2,477,281           | 2,924,110           | 651,906             | 1,561,747           | 909,841                 | 139.6%                   |
| Pension Administration | 5,863,453           | 6,284,717           | 6,816,576           | 7,185,567           | 368,991                 | 5.4%                     |
| Home Partnership       | 587,402             | 607,821             | 572,519             | 573,029             | 510                     | 0.1%                     |
| HOPWA                  | 743,122             | 724,158             | 951,239             | 952,084             | 845                     | 0.1%                     |
| Miscellaneous Grants   | 676,350             | 256,791             | 347,299             | 286,325             | (60,974)                | -17.6%                   |
| <b>Total Revenues</b>  | <b>\$16,885,650</b> | <b>\$16,742,240</b> | <b>\$15,963,067</b> | <b>\$17,224,790</b> | <b>\$1,261,723</b>      | <b>7.9%</b>              |

Special Funds Revenues consist of supplemental revenues derived from non-taxation sources such as Federal and State grants and endowments. The Comcast Franchise fee is a special exemption related to City Council's CATV Fund.

### Special Funds Revenues Fiscal Year 2027

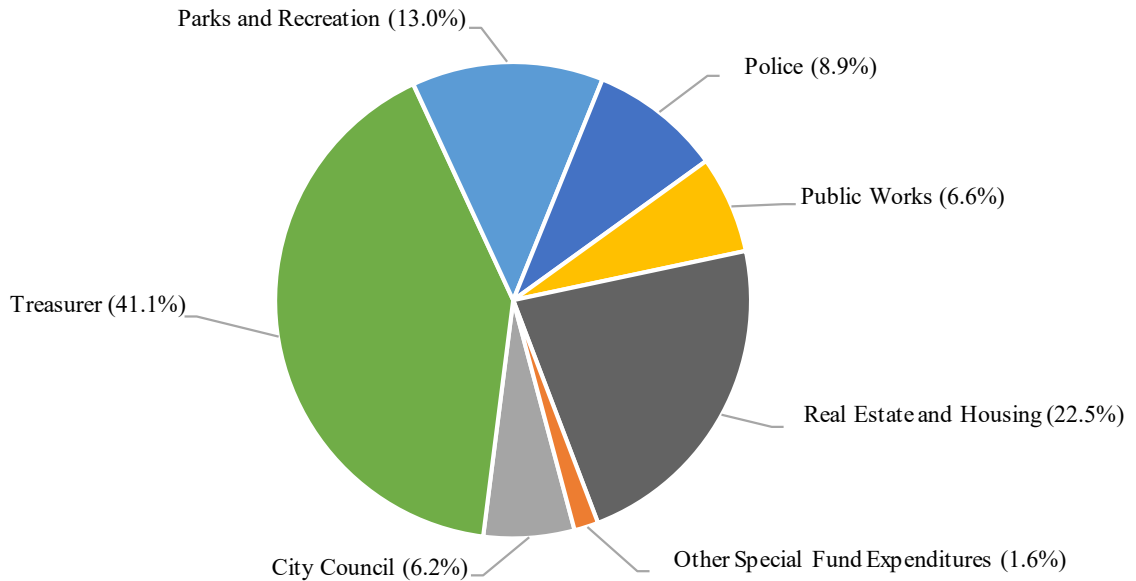


## Summary of Special Funds Fiscal Year 2027

| Special Funds Expenditures | Actual FY 2024      | Actual FY 2025      | Budget FY 2026      | Proposed FY 2027    | Dollar Change FY'27-'26 | Percent Change FY'27-'26 |
|----------------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|--------------------------|
| Mayor's Office             | \$194,797           | \$213,486           | \$149,299           | \$88,325            | (\$60,974)              | -40.8%                   |
| City Council               | 864,135             | 939,155             | 1,037,060           | 1,077,851           | 40,791                  | 3.9%                     |
| Treasurer                  | 5,863,453           | 6,284,717           | 6,816,576           | 7,185,567           | 368,991                 | 5.4%                     |
| Land Use and Planning      | 98,092              | 98,092              | 0                   | 0                   | 0                       | 0.0%                     |
| Parks and Recreation       | 2,018,272           | 2,018,272           | 2,276,353           | 2,276,353           | 0                       | 0.0%                     |
| Fire                       | 438,248             | 0                   | 198,000             | 198,000             | 0                       | 0.0%                     |
| Police                     | 2,477,281           | 2,924,110           | 651,906             | 1,561,747           | 909,841                 | 139.6%                   |
| Public Works               | 1,740,684           | 1,152,077           | 1,170,154           | 1,157,802           | (12,352)                | -1.1%                    |
| Real Estate and Housing    | 3,227,437           | 3,165,691           | 3,921,266           | 3,936,016           | 14,750                  | 0.4%                     |
| <b>Total Expenditures</b>  | <b>\$16,922,399</b> | <b>\$16,795,600</b> | <b>\$16,220,614</b> | <b>\$17,481,661</b> | <b>\$1,261,047</b>      | <b>7.8%</b>              |

Except in the special case of the CATV Fund in City Council, for these Special Funds total expenditures are equal to total revenues for purposes of appropriation. Therefore, there is no net income, fund balance, or change in fund balance.

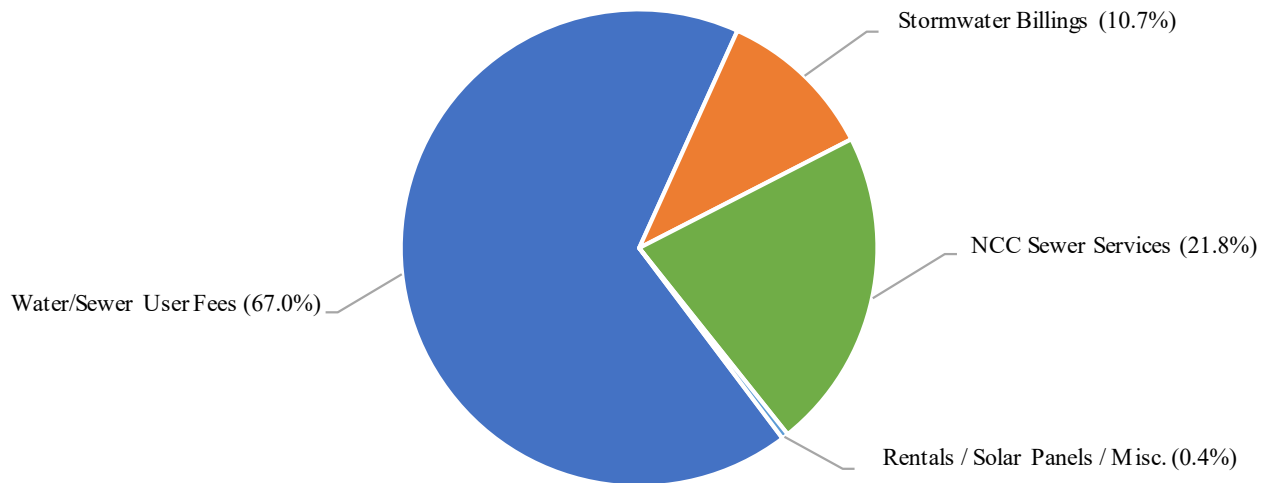
### Special Funds Expenditures Fiscal Year 2027



## Summary of Water / Sewer Fund Fiscal Year 2027

| Water / Sewer Fund Revenues | Actual FY 2024      | Actual FY 2025       | Budget FY 2026       | Proposed FY 2027     | Dollar Change FY'27-'26 | Percent Change FY'27-'26 |
|-----------------------------|---------------------|----------------------|----------------------|----------------------|-------------------------|--------------------------|
| Water/Sewer User Fees       | \$66,935,408        | \$69,839,004         | \$65,898,968         | \$70,888,479         | \$4,989,511             | 7.6%                     |
| Stormwater Billings         | 3,035,387           | 9,553,996            | 10,763,185           | 11,310,751           | 547,566                 | 5.1%                     |
| NCC Sewer Services          | 18,841,058          | 23,645,843           | 22,911,000           | 23,063,000           | 152,000                 | 0.7%                     |
| Rentals/Miscellaneous       | 464,635             | 469,852              | 453,000              | 467,000              | 14,000                  | 3.1%                     |
| Solar Panel Revenues        | 0                   | 0                    | 0                    | 0                    | 0                       | 0.0%                     |
| <b>Total Revenues</b>       | <b>\$89,276,488</b> | <b>\$103,508,695</b> | <b>\$100,026,153</b> | <b>\$105,729,230</b> | <b>\$5,703,077</b>      | <b>5.7%</b>              |

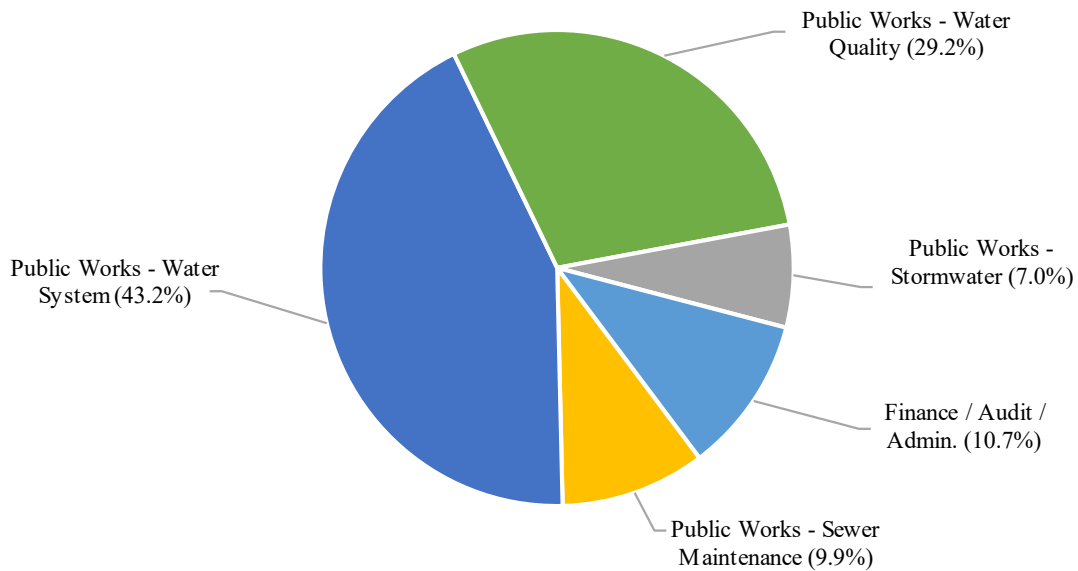
### Water/Sewer Fund Revenues Fiscal Year 2027



## Summary of Water / Sewer Fund Fiscal Year 2027

| Water/Sewer Fund Expenditures | Actual FY 2024      | Actual FY 2025      | Budget FY 2026      | Proposed FY 2027     | Dollar Change FY'27-'26 | Percent Change FY'27-'26 |
|-------------------------------|---------------------|---------------------|---------------------|----------------------|-------------------------|--------------------------|
| Audit                         | \$84,308            | \$85,049            | \$139,230           | \$139,442            | \$212                   | 0.2%                     |
| Finance                       | 7,149,386           | 7,559,354           | 9,395,278           | 10,581,764           | 1,186,486               | 12.6%                    |
| Public Works                  | 81,115,845          | 83,669,378          | 85,655,941          | 89,573,463           | 3,917,522               | 4.6%                     |
| <b>Total Expenditures</b>     | <b>\$88,349,539</b> | <b>\$91,313,781</b> | <b>\$95,190,449</b> | <b>\$100,294,669</b> | <b>\$5,104,220</b>      | <b>5.4%</b>              |

### Water/Sewer Fund Expenditures Fiscal Year 2027

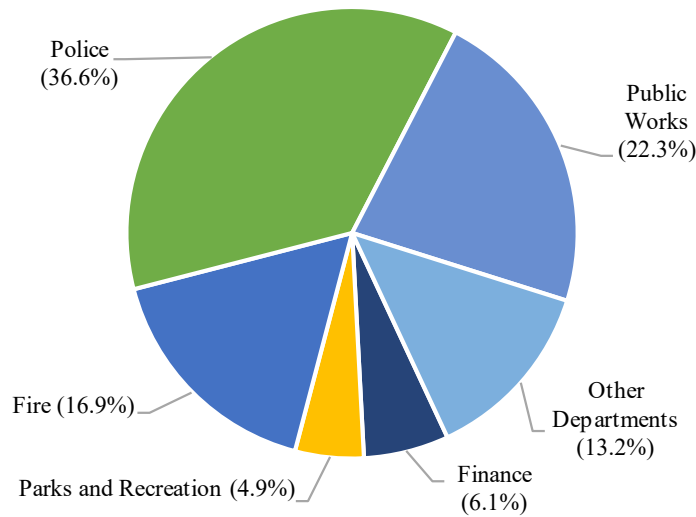


## Summary of Internal Service Funds Fiscal Year 2027

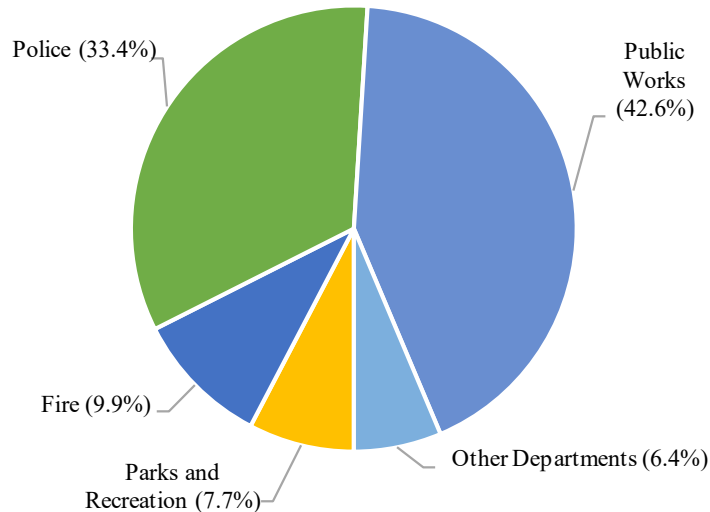
| Internal Services Expenditures | Actual FY 2024      | Actual FY 2025      | Budget FY 2026      | Proposed FY 2027    | Dollar Change FY'27-'26 | Percent Change FY'27-'26 |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|--------------------------|
| Human Resources                | \$33,502,207        | \$38,617,930        | \$36,118,429        | \$39,283,005        | \$3,164,576             | 8.8%                     |
| Public Works                   | 8,924,368           | 10,095,593          | 9,507,349           | 10,329,687          | 822,338                 | 8.6%                     |
| <b>Total Expenditures</b>      | <b>\$42,426,575</b> | <b>\$48,713,523</b> | <b>\$45,625,778</b> | <b>\$49,612,692</b> | <b>\$3,986,914</b>      | <b>8.7%</b>              |

Primary revenues for the Internal Service Funds are derived from charges to the operating budgets of the various departments. Revenues must meet expenditures at year-end, and therefore no surplus or deficit may result.

### HR Self-Insurance Program FY 2027 Internal Service Charge Allocations



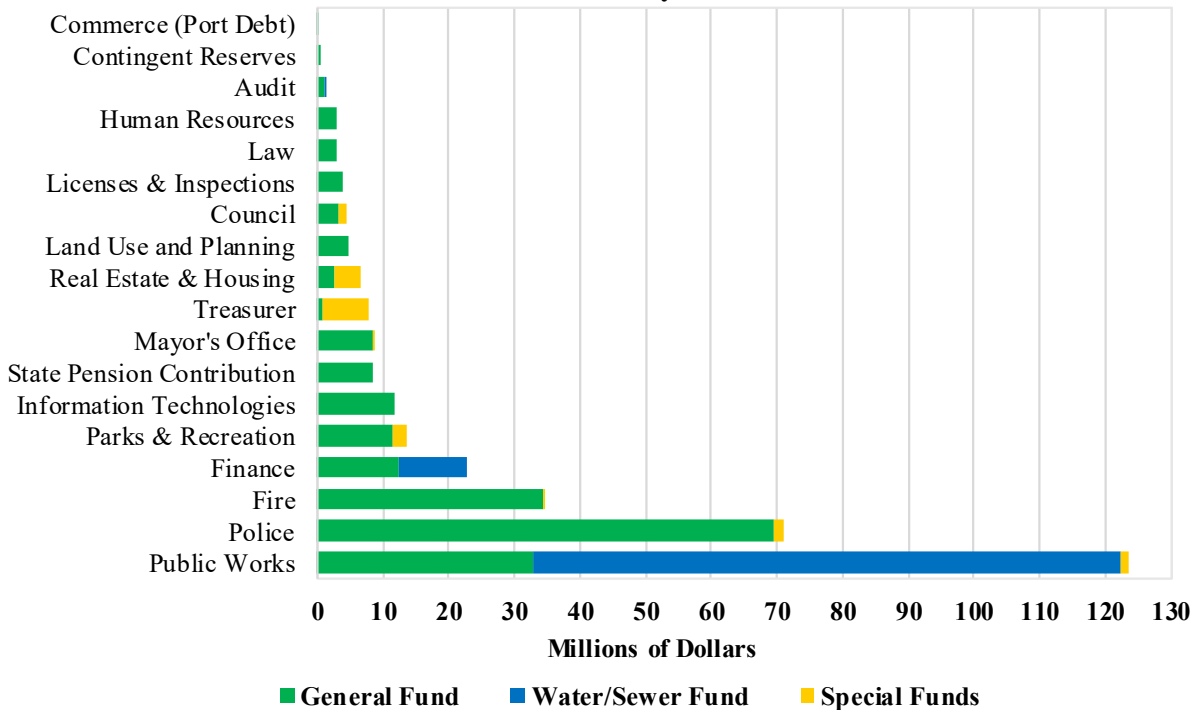
### Public Works Motor Vehicle Costs FY 2027 Internal Service Charge Allocations



## Departmental Budgets by Fund Fiscal Year 2027

| Departmental Budgets       | General Fund Budget<br>FY 2027 | Water/Sewer Fund Budget<br>FY 2027 | Special Funds Budget<br>FY 2027 | Total Budget All Funds<br>FY 2027 |
|----------------------------|--------------------------------|------------------------------------|---------------------------------|-----------------------------------|
| Mayor's Office             | \$8,487,826                    | \$0                                | \$88,325                        | \$8,576,151                       |
| Council                    | 3,295,842                      | 0                                  | 1,077,851                       | 4,373,693                         |
| Treasurer                  | 812,918                        | 0                                  | 7,185,567                       | 7,998,485                         |
| Land Use and Planning      | 4,788,144                      | 0                                  | 0                               | 4,788,144                         |
| Audit                      | 1,255,604                      | 139,442                            | 0                               | 1,395,046                         |
| Law                        | 3,070,485                      | 0                                  | 0                               | 3,070,485                         |
| Finance                    | 12,285,606                     | 10,581,764                         | 0                               | 22,867,370                        |
| Human Resources            | 2,829,294                      | 0                                  | 0                               | 2,829,294                         |
| Licenses & Inspections     | 4,026,774                      | 0                                  | 0                               | 4,026,774                         |
| Parks & Recreation         | 11,385,920                     | 0                                  | 2,276,353                       | 13,662,273                        |
| Fire                       | 34,325,808                     | 0                                  | 198,000                         | 34,523,808                        |
| Police                     | 69,424,876                     | 0                                  | 1,561,747                       | 70,986,623                        |
| Public Works               | 32,832,302                     | 89,573,463                         | 1,157,802                       | 123,563,567                       |
| Real Estate & Housing      | 2,792,105                      | 0                                  | 3,936,016                       | 6,728,121                         |
| Commerce (Port Debt)       | 54,167                         | 0                                  | 0                               | 54,167                            |
| Information Technologies   | 11,671,283                     | 0                                  | 0                               | 11,671,283                        |
| State Pension Contribution | 8,605,223                      | 0                                  | 0                               | 8,605,223                         |
| Contingent Reserves        | 672,000                        | 0                                  | 0                               | 672,000                           |
| <b>Total Budget</b>        | <b>\$212,616,177</b>           | <b>\$100,294,669</b>               | <b>\$17,481,661</b>             | <b>\$330,392,507</b>              |

### FY 2027 Total Departmental Budgets Breakout by Fund



**Capital Improvements Program  
Fiscal Years 2027 - 2032**

**Summary: Total Funds Recommended by Fiscal Year and Department**

| Department                             | Type of Funding | 2027     | 2028               | 2029     | 2030               | 2031     | 2032               | Total City Funds   | Total City / Matching Funds |
|--|-----------------|----------|--------------------|----------|--------------------|----------|--------------------|--------------------|-----------------------------|
| Finance                                | G               | 0        | 5,467,613          | 0        | 429,063            | 0        | 6,606,563          | 12,503,239         | 12,503,239                  |
|  | W               | 0        | 6,374,487          | 0        | 1,450,000          | 0        | 7,587,500          | 15,411,987         | 15,411,987                  |
| Fire                                   | G               | 0        | 12,500,000         | 0        | 3,500,000          | 0        | 5,000,000          | 21,000,000         | 21,000,000                  |
| Mayor's Office                         | G               | 0        | 2,950,000          | 0        | 2,825,000          | 0        | 3,025,000          | 8,800,000          | 8,800,000                   |
| Parks and Recreation                   | G               | 0        | 5,500,000          | 0        | 5,500,000          | 0        | 12,000,000         | 23,000,000         | 23,000,000                  |
| Public Works                           | G               | 0        | 16,000,000         | 0        | 16,000,000         | 0        | 16,000,000         | 48,000,000         | 48,000,000                  |
|  | O               | 0        | 30,500,000         | 0        | 30,500,000         | 0        | 30,500,000         | 0                  | 91,500,000                  |
|  | W               | 0        | 118,000,000        | 0        | 116,000,000        | 0        | 121,000,000        | 355,000,000        | 355,000,000                 |
| Real Estate and Housing                | G               | 0        | 2,000,000          | 0        | 0                  | 0        | 0                  | 2,000,000          | 2,000,000                   |
|  | O               | 0        | 500,000            | 0        | 0                  | 0        | 0                  | 0                  | 500,000                     |
| Transportation Division (Public Works) | G               | 0        | 6,500,000          | 0        | 6,500,000          | 0        | 6,500,000          | 19,500,000         | 19,500,000                  |
|  | O               | 0        | 8,000,000          | 0        | 8,000,000          | 0        | 8,000,000          | 0                  | 24,000,000                  |
| <b>Total by Fund</b>                   | <b>G</b>        | <b>0</b> | <b>50,917,613</b>  | <b>0</b> | <b>34,754,063</b>  | <b>0</b> | <b>49,131,563</b>  | <b>134,803,239</b> | <b>134,803,239</b>          |
|  | <b>O</b>        | <b>0</b> | <b>39,000,000</b>  | <b>0</b> | <b>38,500,000</b>  | <b>0</b> | <b>38,500,000</b>  | <b>0</b>           | <b>116,000,000</b>          |
|  | <b>W</b>        | <b>0</b> | <b>124,374,487</b> | <b>0</b> | <b>117,450,000</b> | <b>0</b> | <b>128,587,500</b> | <b>370,411,987</b> | <b>370,411,987</b>          |
| <b>Grand Total</b>                     |                 | <b>0</b> | <b>214,292,100</b> | <b>0</b> | <b>190,704,063</b> | <b>0</b> | <b>216,219,063</b> | <b>505,215,226</b> | <b>621,215,226</b>          |

Type of Funding: G - General; W - Water/Sewer; O - Other Governmental